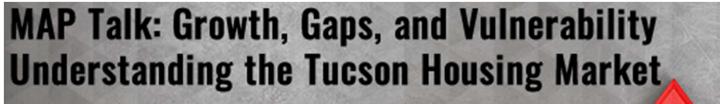




# **MAP Talk Webinar**













### Alisha Kim Research Economist, Eller College of Management, University of Arizona







### Ann Chanecka Deputy Director, Housing and Community Development, City of Tucson







### **Marcos Ysmael**

### Housing Program Manager, Pima County Community and Workforce Development Department







### T. VanHook CEO, Habitat for Humanity Tucson







## **Webinar Details**

- The MAP Talk will be recorded
  - See the MAP Dashboard website for recordings
- Conference mode
  - Everyone muted except presenter
- ► How to ask a question
  - ► Use Zoom Q&A or email anytime to

ghammond@Arizona.edu





### **Sustaining Sponsors**









### **Partners**











MAP MAKING ACTION POSSIBLE for Southern Arizona

# **Arizona Daily Star**

#### Tucson economy: MAP Dashboard

Monthly Stats	Change Year/Year	
Non-farm jobs 374,100 (Jan. 2021)	-4.4%	Y
Unemployment rate 7.4% (Jan. 2021)	> 3.4%	A
Median home price \$276,010 (Feb. 2021)	12.7%	4
Housing permits 462 (Feb. 2021)*	42.6%	A

\*Single-family permits, based on U.S. Census Bureau data

#### Tucson fared better than U.S., middling among peers for 2020 job losses

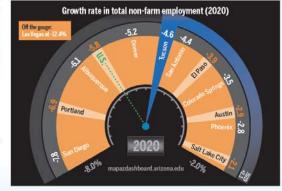
Tucson's employment declined by 4.6% in 2020, driven by the economic impact of the pandemic. That was a loss of 18.042 jobs. In comparison, Phoenix's employment declined by 2.8% and statewide jobs dropped by 3.1%. When compared to peer western metropolitan statistical areas, Tucson's job loss fell near the middle, ranking seventh. Salt Lake City posted the smallest loss in employment at 2.1%. Las Vegas, one of the hardest hit metropolitan areas in the U.S., posted a 12.4% decline in jobs. Las Vegas has been hit especially hard by the pandemic due to its large share of jobs in leisure and hospitality. While Tucson was hit hard last year, the recovery has begun and prospects look brighter for the second half of 2021 and 2022.

### MAKING ACTION POSSIBLE

A project of the Economic and Business Research Center at the University of Arizona Eller College of Management

Real-time economic data is at your fingertips with the Arizona's Economy smartphone app. Available free on iTunes and Google Play.

About the MAP Dashboard The MAP (Making Action Possible for Southern Arizona) Dashboard is produced by the UA Economic and Business Research Center in pathership with the Community Foundation for Southern Arizona, the Pinna Association of Governments, the Southern Arizona Leadership Council, and Sun Corridor Inc. A portion is published monthly in the Arizona Daily Star. To view more data, go to magacdashboard and arona.edu 3/28/21



ISTA / ARIZONA DAILY STAR

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#### **Tucson's health: MAP Dashboard**

The Health & Social Well-Being category on the MAP Dashboard identifies critical trends in the well-being of Southern Arizona residents. The scorecard shows how Tucson currently ranks across six indicators using an icon-based system. Tucson has a sun icon for housing cost burden indicating that it ranks in the top third of peer metropolitan statistical areas (MSAs). Additionally, Tucson has three partly sunny icons in health insurance coverage, physical well-being and teen birth rate, which means Tucson ranked in the middle third of the 12 MSAs. Behavioral health and poverty rate have cloudy icons, indicating that Tucson was in the bottom third of the comparable netros. The recent change shows that Tucson has improved in several key health and social well-being measures. Overall, Tucson has room for improvement in the overall health and social well-being of its residents. The information on the MAP provides residents and policymakers with performance measures crucial to gauging the overall well-being of a region. The MAP is constantly evolving and adding new information.

....

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To learn more, visit the MAP Dashboard (www.mapazdashboard.arizona.edu).

	Tucson metropolitan statisti	cal area health and social well-bei	ng scorecar	d		
201-02-02-02	Indicator	How are we doing?	How do we compare?	Recent change		
	Behavioral health	4.0 poor mental health days	8			
percon	Health insurance coverage	90.8%	Ö			
isly ch	Housing cost burden	> 32.1% of households	-ờ-	V		
- y u	Physical well-being	> 82.8% good or excellent health	Ö	V		
Star and Star	Poverty rate	- 16.8%	$\bigcirc$	V		
- Part	Teen birth rate	> 24.5 per 1,000 females	Ö	V		
a strate		Ranked in middle 1/3 🔗 Ranked in bottom	1/3 🏠	Ranked last		
		ankings are relative to the following peer metropolit wer, El Paso, Las Vegas, Phoenix, Portland, Salt lake Cit		San Diego.		
lashboard a			mapazdashb	oard.arizona.edu		
Entrandid :		IG ACTION POSSIBLE				
1-1-1-1-1		ern Arizona ness Research Center at the University of /	Arizona Eller Co	ollege of		
	Management About the MAP Dashboard					
Bit Dasthard	The MAP (Making Action Possible for Sout Dashboard is produced by the UA Economi	ic and Business				
	Research Center in partnership with the Co Foundation for Southern Arizona, the Pima Governments, the Southern Arizona Leade	Association of				
A-30	and Sun Corridor Inc. A portion is publishe In the Arizona Daily Star. To view more da	d monthly				
	to mapazdashboard.arizona.edu					
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CHEMICAL STREET		deback Kit				
the statements						
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The MAP Dashboard project is intended to measurably improve Southern Arizona through data driven collective civic action and education.



**36** CORE INDICATORS Tracked on the MAP Dashboard



Promoting excellence in community and economic research since 1961

### 2021 Research Award for Data Collection, Dissemination, and Visualization





### Mark Montoya Interim President/CEO, COO, Community Foundation for Southern Arizona





# **City of Tucson** Housing and Community Development

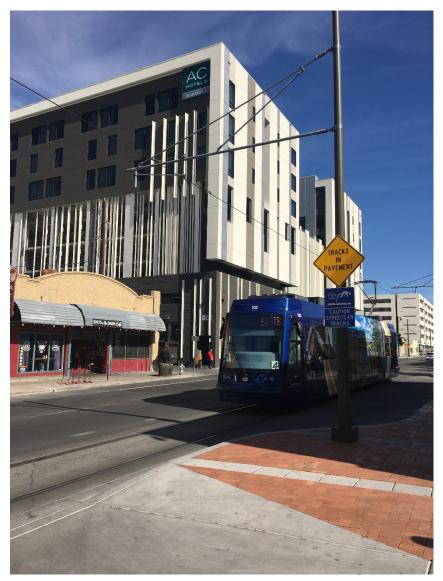
MAP Talk: Growth, Gaps, and Vulnerability

Understanding the Tucson Housing Market

June 24, 2021



### **Background – Housing Market Study**



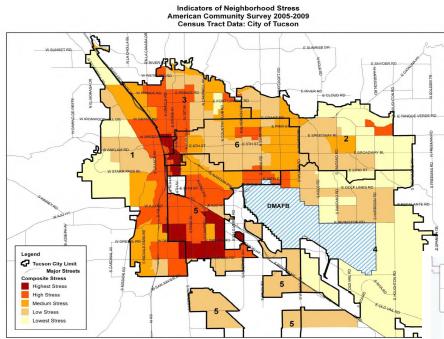


Planning and Development Services (PDSD)

Housing and Community Development (HCD)

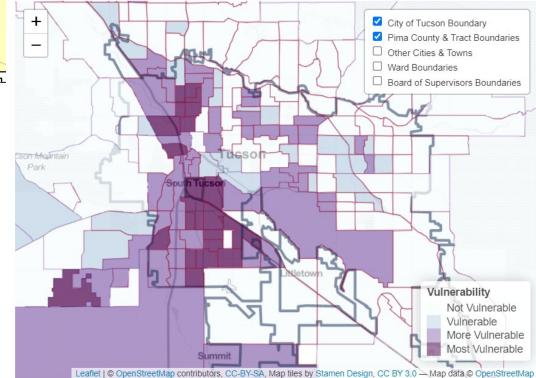






2013 – 2018 ACS

### Neighborhood Vulnerability Index Map



### Neighborhood Vulnerability Index in Practice

#### **Tucson and Pima County**

### **Eviction Prevention/Emergency Rent and Utility Relief Program**

This program provides support for residents struggling to pay rent or utilities due to the COVID-19 pandemic.

For more information on the program requirements and details, visit: tucsonpimaep.com or call (831) 292-4302



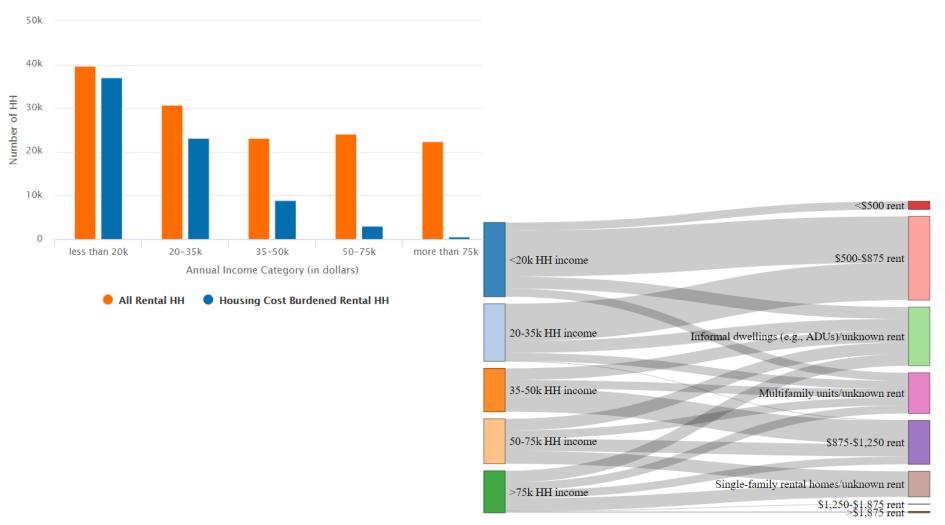
Eviction Prevention Program Administered by the

mmunity Investment

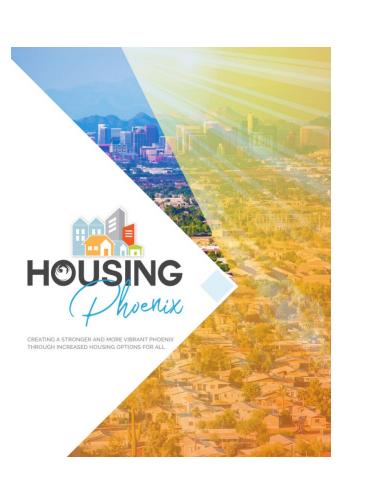


## **Gaps Analysis**

Rental Household Burden by Income



# Market Study ——>Creating an AffordableHousing StrategySUMMARY OF POLICY INCENTIVES AND TERM LENGTH



	Policy Initiatives	Short Term 6 Months or Less	Medium Term 12 months	Long Term 18 months or more	Ongoing
1.	Prioritize New Housing in Areas of Opportunity		✓		
2.	Amend Current Zoning Ordinances to Facilitate More Housing Options				
	a. Amend Current Zoning Ordinance to Include Affordable Housing Incentives			×	
	b. Amend Current Zoning Ordinance in Target Areas to Allow for Accessory Dwelling Units			✓	
	c. Expand the Walkable Urban Code	~			
3.	Redevelop City-Owned Land with Mixed-Income Housing	~		×	~
4.	Enhance Public-Private Partnerships	×			
5.	Building Innovations and Cost Saving Practices				
	a. Development Assistance Team Assigned to Affordable Housing Projects		×		
	b. Affordable Housing Advocate				✓
	c. Reduced Planning and Permitting Fees			✓	
	d. Create Infrastructure Fund for Affordable Housing Developers			✓	
	e. Ongoing Research – Cost Saving Practices				×
6.	Increase Affordable Housing Developer Representation	✓			
7.	Expand Efforts to Preserve Existing Housing Stock				
	a. Land Banking			✓	
	b. Implement Community Land Trust Program		✓		
	c. Implement Landlord Incentives and Resources		*		
	d. Expand the Rental Rehabilitation Program		*		
8.	Support Affordable Housing Legislation	✓		✓	~
9.	Education Campaign	✓			

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# Pima County, Arizona Housing Crisis Snapshot Pre-COVID19 & Post

Marcos Ysmael Housing Program Manager Pima County Housing Center Community and Workforce Development Departmen



# Shortage of Affordable Homes

Source:

National Low Income Housing Coalition Gap Report (2018 and 2019 American Commun ity Survey (ACS) and ACS Public Use Microdata Sample (PUMS).

Extremely Low Income Households and	2018 Arizona	2019 Arizona	2018 Phoenix-Mesa- Scottsdale, AZ	2019 Phoenix-Mesa- Scottsdale, AZ	2018 Tucson, AZ	2019 Tucson, AZ
Available Rentals						
EXTREMELY LOW INCOME RENTER HOUSEHOLDS	183,343	183,652	113,011	112,737	38,320	36,025
AFFORDABLE AND AVAILABLE RENTAL HOMES	48,585	47,620	20,691	23,252	11,410	10,623
Surplus (Deficit) of Affordable and Available Rental Units						
AT OR BELOW EXTREMELY LOW INCOME	-134,758	-136,032	-92,320	-89,485	-26,910	-25,402
AT OR BELOW 50% AMI	-159,547	-160,488	-116,198	-115,156	-25,899	-23,857

# GAP Report – AZ

Source: Nat'l Low Income Housing Coalition

	% of Renter households cost burdened	2018 Arizona	2019 Arizona	2018 Pheonix-Mesa- Scottsdale	2019 Pheonix-Mesa- Scottsdale	2018 Tucson	2019 Tucson
$\langle$	AT EXTREMELY LOW INCOME	87%	88%	90%	91%	84%	89%
	EXTREMELY LOW INCOME TO 50% AMI	80%	78%	79%	81%	83%	75%
	51% TO 80% AMI	52%	49%	52%	52%	48%	39%
$\langle$	81 TO 100% AMI	21%	19%	21%	18%	15%	20%

# Pressures on Construction Market affecting production

According to a 2018 survey by the National Association of Home Builders, 84 percent of the organization's members believe the cost and availability of labor is their biggest issue;

➢The cost of construction materials: The producer price index has risen by 23.7 percent since 2009 (U.S. Bureau of Labor Statistics);

➤Another factor is the increased price of undeveloped land in and around urban centers, where work is concentrated and demand is high.

➤Many home builders and developers have focused on the high-end luxury housing market, which means home builders are constructing fewer entry-level and starter homes.

>When such starter homes *are* built, their prices are ultimately bid up because demand far exceeds supply

(Source: Curbed – The affordable housing crisis explained; By Patrick Sisson, Jeff Andrews, and Alex Bazeley; 5/15/19)

# Demographic shifts affecting demand

- Baby boomers (55+) are living longer, more independently than prior generations and they're also more likely than prior generations to be divorced and living alone;
- This means less housing stock has been freed up by elderly moving to assisted living or dying;
- In some cases baby boomers are trading down & compete for entry-level homes with other generations, putting upward pressure on entry level homes;
- Foreclosure crisis of 2008 hit Gen X hardest, but after 10 11 years of repairing their credit, some Gen Xer's have been keen to return to homeownership;
- Additionally, the continued presence of Gen Xers in the rental market is driving down rental supply;
- Millennials, are finding more competition (and less affordability) for entry level homes which leads many to continue renting – driving up demand in rental market

(Source: Curbed – The affordable housing crisis explained; By Patrick Sisson, Jeff Andrews, and Alex Bazeley; 5/15/19)

### Lack of Supply + Demand = Affordability Crisis

December 2019 – AZ Daily Star Article: Home values in Tucson up 10.3% — nation's
 2nd highest rate (Gabriella Rico)

- This Data from the Federal Housing Finance Agency (FHFA) states that value of existing homes in Tucson has appreciated 10.3% in the past year, compared to 4.9% in overall U.S. Market
- There are not enough homes coming up for sale to meet buyer demand and that is driving up existing home prices according to FHFA Supervisory Economist Will Doerner.
- January 2020 AZ Daily Star Article: Rising rents driving out families, affecting classrooms in Tucson (Patty Machelor, Danyelle Khmara)
- Price increases have been building for a while. In 2014, for example, the average monthly rent in Tucson was just under \$640. By the first quarter of 2019, it had jumped to just below \$800. By the third quarter of last year, it was up to \$820, according to data from Picor Commercial Real Estate Services.
- Why the boom? Out-of-state buyers are purchasing countless properties.
- About 80% of the investors are from out of state. They are looking to Tucson because there's a better return on investments here (Picor Commercial Real Estate Services)

### Pandemic Recession further amplifies crisis – May 2021 update

#### Demand continues to exceed Supply

Homeownership – New Home Permits – past 3 months:

Month/yr	New Home Permits Issued	One year change
May 2021	417	+ 23%
April 2021	455	+ 108%
March 2021	471	+ 53.9%

One-year change in active listings:

Month/yr	Rental Listings	Homes for Sale – All Properties
May 2021	- 34.1%	- 61.5%
April 2021	- 38.8%	- 63.7%
March 2021	- 31.5%	- 69.1%

Rents and Home prices continue to increase at higher rate than wages

- Median Price of Existing Homes: May 2021 = \$287,000, increasing by a record 26.8% over same period last past year;
- Median Price of Newly Constructed Homes: May 2021 = \$346,046, increasing by 7% over same period last year;
- One-Year Change in Average Rental Cost for May 2021 = <u>16.8% increase</u>
- Pima County Median Income: <u>decreased</u> by 1% over the past year (from 2020 to 2021)

Sources: The Tucson-Southern AZ Housing Market Letter (RLBrownReports, Jim Daniel, Publisher); Multiple Listing Service of Southern AZ; American Communities Survey (ACS) data

# How can Government help increase supply?

Reduce Barriers to producing/preserving affordable workforce housing
 Leverage Local and Regional Resources – Collaboration/Partnerships
 Leverage Federal Funding



U.S. Department of Housing & Urban Development (HUD) Home Investment Partnership Program (HOME Program) – preserve and produce affordable housing for low/mod income households

### Annual Appropriation and American Rescue Plan Act Funding

FY2021 National HOME Program Appropriation = \$1.35B				
FY2021 Pima County-City of Tucson Consortium HOME \$'s (7/1/2021)				
Pima County	City of Tucson	Consortium Total		
\$1,043,814	\$3,523,477			
American Rescue Plan Act HOME Program \$'s for Homeless Assistance = \$4.75B Nationally				
ARP Act - Tucson-Pima County HOME Program Consortium Allocation (Fall 2021)				
Pima County's Estimated split	City of Tucson	Consortium Total		
\$3,785,184	\$8,992,003	\$12,770,187		

The following slides provide examples of previously completed projects leveraging federal and local resources including surplus City/County owned land; County Bond Funds ('97 & '04 General Obligation Bond Funds); State of AZ Housing Trust Fund; Low Income Housing Tax Credits and HUD HOME Program funds



#### HABITAT TUCSON BALBOA LAGUNA SUBDIVISION 36 PATIO HOMES; ZERO LOT-LINES



















A mixed income development with 37 affordable and 24 market rate owner occupied homes

MANA





150





### GHOST RANCH LODGE APT'S

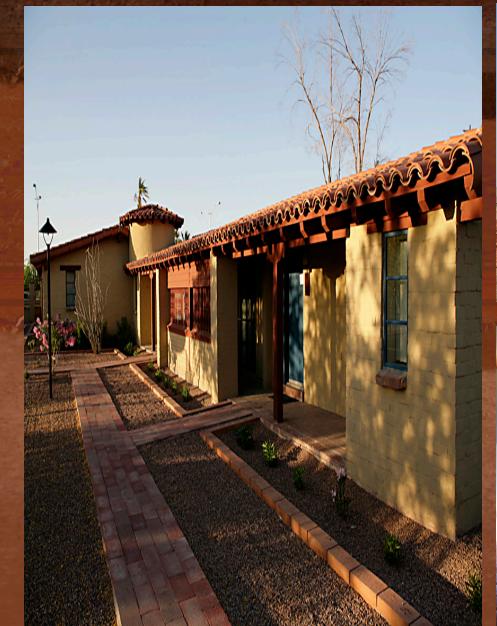
















### GHOST RANCH LODGE APTS



The success of the historic preservation of Ghost Ranch Lodge as affordable housing has had on the community is best expressed through the words of Jason Brown, the Vice Chair of the Citizens Steering Committee (CSC) for the Oracle Area Revitalization Plan, who praised the project for providing not only "much needed low-income senior housing" but also for acting as "a catalyst for future area improvements". The rehabilitation of this historic site not only preserved an important piece of American architectural history, but also brought the community together as participants in the redesign process. Ghost Ranch Lodge has won numerous local and national awards, including but not limited to the 2011 HUD Secretary's Historic Preservation Award, the 2011 J. Timothy Anderson Award for Excellent in Historic Rehab, the 2012 Arizona Governor's Heritage Preservation Honor Award, the 2013 National Affordable Housing Management Association's Vanguard Award for Major Rehabilitation and the 2015 Housing Development NDC Academy Award.



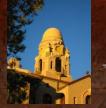


## CURLEY SCHOOL PROJECT

- 1. 30 LIHTC and Historic tax credit units in the former High School
- 2. Previous elementary school site to become a retreat and culinary training center with garden
- 3. Gymnasium site to become recreation space
- 4. Cafeteria space to become a business incubator

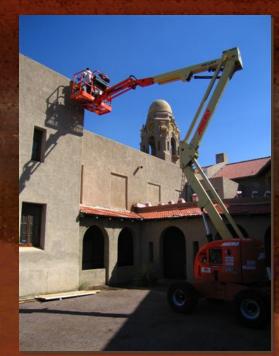
- 5. Office and computer labs







Over ten layers of funding
Total Development Costs = \$9,373,915
30 Affordable Rental Units
23 Local Jobs





### MAY 2007~GRAND OPENING



## NOW & INTO THE FUTURE

- Affordable Housing served as a catalyst....
- Ajo Plaza Redevelopment
   South Plaza Phase 1 redevelopment completed in 2013
- Sonoran Desert Conference
   Center- opened spring 2015
   Sonorandesertconferencecenter.com
- Eco-tourism & Geo-tourism



nference Center

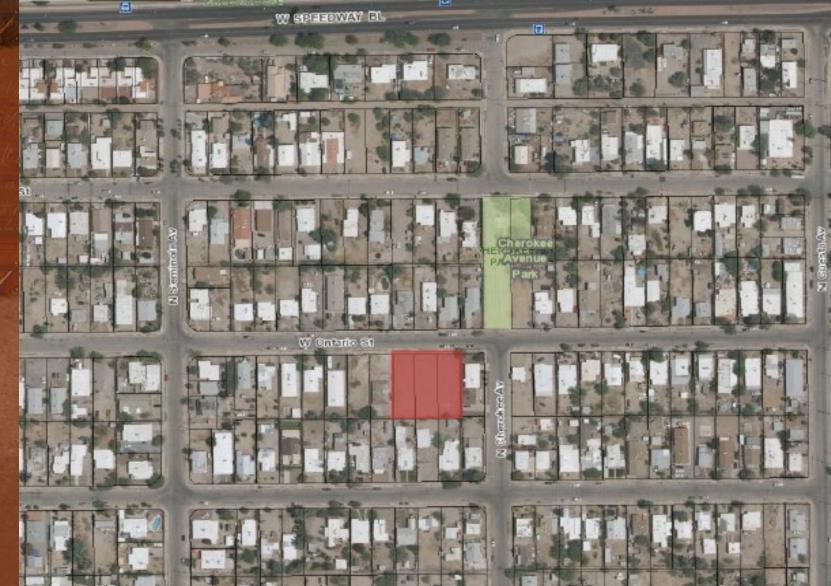




Casas Ontario Rental Housing Project (6 units) G.O. Bond Funds \$400,000 County HOME Funds \$410,000 Total Dev Cost: \$967,742 Anticipated Completion: March 2018



# PCCLT CASAS ONTARIO PROJECT LOCATION MAP



#### BARRIO HOLLYWOOD HOUSING SITE PLAN



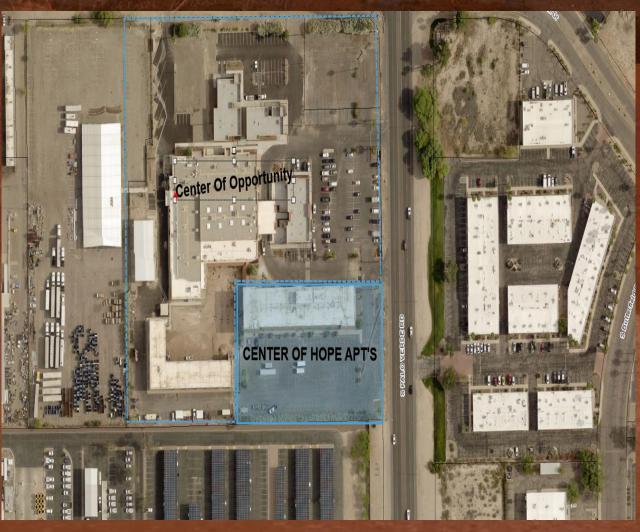
### PIMA COUNTY COMMUNITY LAND TRUST



### CASAS ONTARIO GRAND OPENING MARCH 28, 2018



### CENTER OF HOPE APARTMENTS ESTIMATED COMPLETION – AUG/SEPT 2021 LA FRONTERA PARTNERS, PROJECT DEVELOPER



Center of Hope Atp's – Former 200 room hotel tower being converted to 100 One bedrm Apartments for priority populations; Located within the "Center of Opportunity" campus being developed by the HS Lopez Family Foundation, which includes three phases, as follows:

• Phase I: a 150-bed shelter by Gospel Rescue Mission;

Phase II: a medical clinic, multi-agency use building for supportive services, a job training center, and a small park;
Phase III: Permanent Supportive Housing developed by La Frontera Partners, Inc.

#### Sample Unit Floor Plan





# Pressures on Construction Market affecting production

### ✓ Potential Solutions to help increase Production

According to a 2018 survey by the National Association of Home Builders, 84 percent of the organization's members believe the cost and availability of labor is their biggest issue;

### ✓ EXPAND WORKFORCE TRAINING, EDUCATION AND DEVELOPMENT PROGRAMS

➢The cost of construction materials: The producer price index has risen by 23.7 percent since 2009 (U.S. Bureau of Labor Statistics);

### ✓ CREATE & LEVERAGE PARTNERSHIPS WITH COUNTY WORKFORCE INVESTMENT BOARD, LOCAL/REGIONAL SUPPLIERS AND PRODUCERS

(Source: Curbed – The affordable housing crisis explained; By Patrick Sisson, Jeff Andrews, and Alex Bazeley; 5/15/19)



COMMUNITY DEVELOPMENT AND AFFORDABLE HOUSING DIV.

Marcos Ysmael, Housing Program Manager <u>marcos.ysmael@pima.gov</u> 520-724-2462

Joel Gastelum, Division Manager joel.gastelum@pima.gov



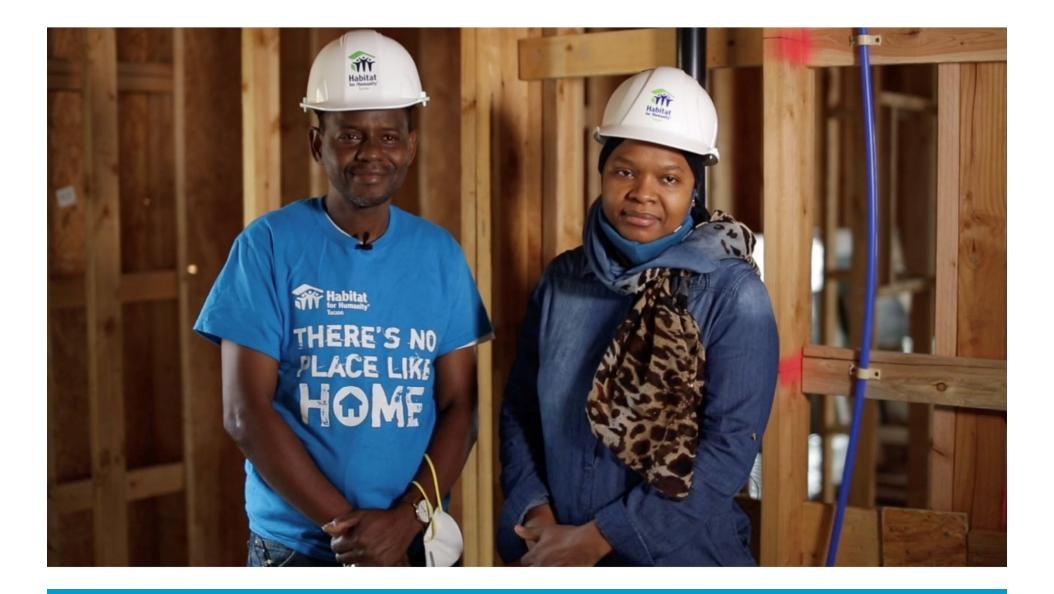
PIMA COUNTY CWD – MAIN OFFICE 2797 E. AJO WAY TUCSON, AZ 85713 (520) 724-7700



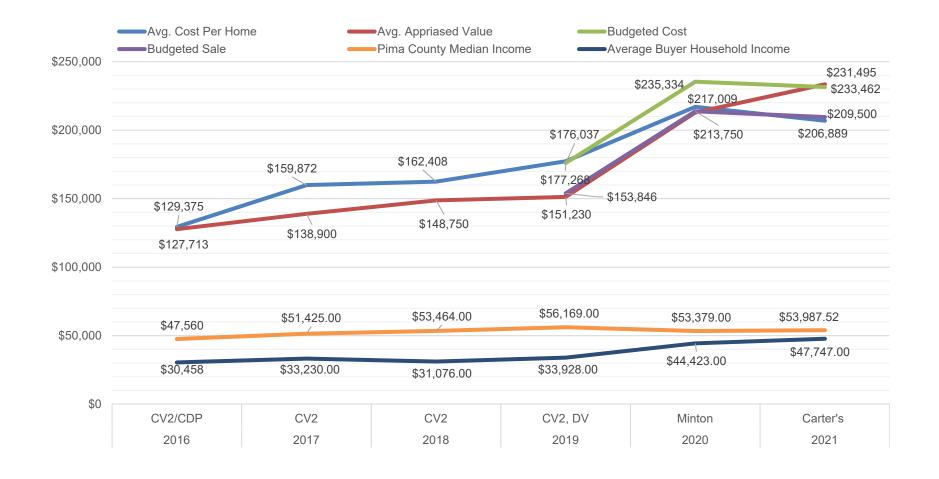
PIMA COUNTY HOUSING CENTER 801 W. CONGRESS STREET TUCSON, ARIZONA 85745 (520) 724-2460

1 You Will you





### Habitat Home Cost & Value History 2016-2021



# Thank you

